August 3, 2020

The Hon. Nancy Pelosi Speaker of the House

Senate Majority Leader

The Hon. Mitch McConnell

The Hon. Chuck Schumer Senate Minority Leader The Hon. Kevin McCarthy House Minority Leader

Dear Speaker Pelosi, Majority Leader McConnell, Minority Leader Schumer, and Minority Leader McCarthy,

As current and former CEOs of some of America's largest companies, major trade associations, and successful small businesses, we know that small businesses are essential to our country's economic and social health. They employ almost half of all private-sector workers and account for 44 percent of U.S. GDP.

Small businesses are too critical to our country's economic strength to let fail. From retailers and restaurants to consulting firms and manufacturers, small business owners are facing a future of potential financial ruin that will make the nation's current economic downturn last years longer than it must.

While the Paycheck Protection Program (PPP) has provided short-term relief for many, that lifeline is coming to an end. Another round of PPP would certainly be helpful for many of these businesses, but the hardest-hit sectors will need much more significant and sustained support. Although our country is in the process of reopening, it is hardly a return to normal, and many businesses may be required to close again. Most small businesses don't have enough cash in the bank to weather more months of reduced revenue and customer traffic. To survive until a vaccine is widely available, millions of small businesses will require longer-term support from the federal government.

At this moment of crisis, we urge you to transcend partisanship and forge meaningful agreement on an assistance package to help our struggling small businesses and, in turn, tens of millions of Americans. We believe that assistance should embrace the following principles:

- Federally guaranteed loans, at favorable terms, that will enable small businesses to transform and sustain themselves through 2020 and well into 2021. Support must last for longer than just the next two or three months.
- Businesses should have flexibility in how loan funds are used.
- The hardest-hit businesses should be eligible for at least partial loan forgiveness. Any forgiveness should be limited to small and mid-sized firms that have suffered significant revenue declines and are not publicly traded.
- Relief needs to be delivered expeditiously. Building on the existing PPP infrastructure would be one way to quickly stand up a new loan program.
- These funds must flow to all small businesses in need, particularly those run by people of color, who have traditionally had less access to capital. A portion of funds should also be

directed toward strengthening community development financial institutions (CDFIs) and minority depository institutions (MDIs).

Strong bipartisan support for Senator Michael Bennet and Senator Todd Young's RESTART Act—which embodies all of these principles—demonstrates recognition of the need for this kind of sustained support. We believe something resembling the RESTART Act must be in this next package.

This is not a call for bottomless handouts. It is a defining moment to show how capitalism can benefit all Americans, particularly entrepreneurs who have been forced to shutter or reduce the capacity of their businesses through no fault of their own.

We cannot stress enough the urgent need to act. Every day that passes without a comprehensive recovery program makes recovery more difficult. By Labor Day, we foresee a wave of permanent closures if the right steps are not taken soon. Tens of millions of Americans have already lost their jobs in this pandemic. Allowing small businesses to fail will turn temporary job losses into permanent ones. By year end, the domino effect of lost jobs—as well as the lost services and lost products that small businesses provide—could be catastrophic.

Republicans and Democrats already agree that small businesses are essential to the fabric of our communities and economy. It is time to put that belief to work. We urge Congress to support these principles in drafting the next round of COVID-19 relief legislation.

Sincerely,

Bernard Acoca CEO, El Pollo Loco Holdings Inc.

Mark S. Allen

CEO, International Foodservice Distributors Assn.

Austin Allison

Former CEO, Dotloop

Tim Armstrong

Founder, the dtx company

Steve Arsenault

Founder, South Florida Club Sport

Ajay Banga

CEO, Mastercard Inc.

Christine Barone

CEO, True Food Kitchen

Tom Bené

CEO, National Restaurant Association

Marc Benioff CEO, Salesforce

Joshua Bolten

CEO, Business Roundtable

Timothy Boyle

Chairman and CEO, Columbia Sportswear Co.

Sharon Brigham

CEO, Boston Ski + Sports Club

Frank Britt

CEO, Penn Foster

Tim Brown

Co-CEO, Allbirds

Ursula Burns

Former CEO, Xerox Corp. and VEON Ltd.

Jon Butler

Executive Director, Pop Warner Little Scholars

Steve Case

Chairman and CEO, Revolution

Bob Chapek

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Charlie Chase

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Ken Chenault

Former Chairman and CEO, American Express

Jared Cheshier CTO, Pluto

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Michael Howell CEO, Dolly

Jeff Huber

CEO, Home Instead Inc.

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Sundar Pichai CEO, Alphabet Inc.

Darryl Rawlings CEO, Trupanion

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Chuck Robbins

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Executive Chairman, IBM

Chuck Runyon

CEO, Self Esteem Brands LLC

Sheryl Sandberg COO, Facebook

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Chairman Emeritus, Starbucks Corp.

Danny Shader CEO, PayNearMe

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Alex Shuford

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Michael Strickland Chair, Bandit Lites Inc.

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Marc Tucci CEO, Austin Sports & Social Club

Stephen Vitale CEO, Pyrotecnico

Luke Wade Founder, KC Crew LLC

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Clay Walker Executive Director, National Fitness Foundation

Sharon Waxman CEO, TheWrap

Meg Whitman CEO, Quibi

Elise Worthy CEO, Kids on 45th

Luke Zaientz CEO, Reigning Champs LLC

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